



DEPARTMENT OF CO-OPERATIVE GOVERNANCE, HUMAN SETTLEMENTS AND TRADITIONAL AFFAIRS

SERVICE STANDARS 2011/12



The Heartland of Southern Africa - development is about people!

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— Service Standards 2011/2012

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VISION:

'Integrated Sustainable Human settlements'

MISSION:

To give our clients and stakeholders quality service by living up to our commitments and investing in our people.

VALUES:

Service Excellence: We shall strive to attain recognised standards of service quality, and maintain continuous improvement in service delivery.

Innovation: We shall toil in the pursuit of excellence and innovation on the use of information and communications technology to enhance public service delivery.

Integrity: We shall conduct our business with integrity at all times to inculcate a culture of honesty and accountability among all our employees.

Prudence: We shall exercise prudence and economy in running the business of Department and in pursuance of its goals and the objectives of government.

Transparency: We shall always ensure transparency in everything we do in order to build trust and confidence with all our stakeholders.

Fairness: We shall treat all our customers, our suppliers and our employees with fairness and equity at all times.

SBU: MEC's SUPPORT

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Create better relations between political office and the administrative arm of the department.	Four meetings with Executive Management	Improved relations between political and administrative offices and staff.	All Departmental personnel	Executive Management	Financial Year 2011/12	To provide political and strategic direction for the attainment of departmental Core functions
Create better relations between MEC and the media	Nine media networking sessions	Ensure that the MEC engages more with the media, stakeholders and public	Provincial and National Media Houses	Country wide	Financial Year 2011/12	Strengthen the accessi- bility of the MEC to the media, other stakeholders and public.
Profile the MEC as an agent of change for accelerated service delivery and responsive and caring government.	43 media briefings/ Statements.	Improve turnaround times on media queries, stakeholders and public.	Provincial and National Media Houses	Country wide	Financial Year 2011/12	Strengthen the accessi- bility of the MEC to the media, other stakeholders and public.

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
MEC's interaction with Legislature, Parliament and NCOP and Communities	24 MEC's attendance of parliament, legislature and NCOP 34 Constituency meetings,	Shorter turn- around- time. MEC's submissions to the Legislature, Parliament and NCOP Number of problems, concerns and issues resolved / addressed satisfactorily	Legislature Parliament and NCOP Communities	National Parliament, Legislature, NCOP Constituency	Financial Year 2011/12	Strengthen relations between MEC, Legislature, NCOP & Constituency Office
Submission of amended local government and housing legislation for MEC AND Legislature approval	Four Sessions	Aligned Legislation	Outdated legislation promulgated by various statutory bodies/structur es prior 1994	Limpopo province	Financial Year 2011/12	Enactment of local government and housing legislation

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
MEC's Oversight role on performance of Local Government	36 MEC visits/ workshops with Local and District Municipalities Submission of quarterly performance reports by Local and District Municipalities'	The number of effective and efficient Local and District Municipalities The number of effective and efficient Local and District Municipalities	All district and Local municipalities	Limpopo province	Financial Year 2011/12	MEC's Oversight role on performance of Local Government
MEC's consistent interaction with strategic relevant provincial MEC's and Ministers forums,	Four sessions	Integrated and aligned service deliver programmes across three spheres of government.	Inter- governmental Relations Forum (formerly MEC/Mayors Forum)	Limpopo Provincial government, municipalities and related stake- holders	Financial Year 2011/12	MEC Champion IGR

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Good Corporate Governance	Office of the MEC's compliance with the principles of good corporate governance	Statutory compliance of the MEC's Office (Reporting): Compliance to Exco ,Mine clusters, Premier's Intergovern mental Forum and Portfolio committees and Legislature	Statutory bodies	National, provincial government and municipalities	Financial Year 2011/12	Good Corporate Governance And Inter-governmental relations

SBU: STRATEGY MANAGEMENT AND REPORTING

KEY SERVICE	SERVICE STANDARDS								
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement			
Development and reporting of all departmental plans	Four departmental plans	Cascading priorities down through the department	Provincial Legislature & Treasury	Portfolio committee, Political EXCO, All Sector Departmental Heads & Municipalities	Annual and in year quarterly reporting	Performance information measures the success or otherwise of the department's existing policies and programmes.			

SBU: PERFORMANCE MONITORING AND EVALUATION

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
Annual MEC assessment report in line with the section 47 of the Municipal Systems Act (2001)	1 MEC report	Section 121 MFMA and 46 MSA	Political leadership Municipal administrators	National Council of provinces; Provincial Legislature Municipal office	Annually	The MEC Section 47 report is the annual consolidated report on the state of municipal performance based on the annual report of municipalities		
PMS Support for municipalities	As per demand	Chapter 6 MSA and municipal performance regulation 2006	Municipalities with challenges on the implementation of the PMS	Municipalities	Annually	The SBU provides technical support to municipalities on the implementation of the PMS		

KEY SERVICE	SERVICE STANDARDS						
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement	
Monitor appointment of municipal managers and section 57 managers in municipalities with vacancies	20 municipalities	Updated monthly report on the state of section 57 managers in the municipalities	National government Municipalities	Municipalities National government	Annually	Monthly report on the appointment of municipal managers and section 57 managers	
Coordinate the departmental Monitoring and Evaluation for the 5 Year Local Government Strategic Agenda	30 Municipalities	Updated monthly and quarterly report on the Local Government Strategic Agenda	Provincial political leadership DPLG Municipal administrators	Provincial Governance and Administration clusters	Monthly and Quarterly	The SBU coordinates the monthly as well as quarterly report on the implementation of the Local Government Strategic Agenda	
Development of Customer Satisfaction Survey	15 municipalities	Section 121 MFMA	Citizens	municipalities	November 2011	The SBU coordinates the implementation of customer satisfaction survey	

BRANCH: STRATEGIC HRM SBU: HUMAN RESOURCE DEVELOPMENT

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Compiled and approved Workplace skills Plan	1 approved WSP	Comply to PSETA standards	Internal officials	In the Departmental	April 2011 to June 2011	Training and development of human resource in line with the WSP
Coordination Training	Coordination of one credit bearing/non credit bearing training programme	Departmental Training Policy/WSP DPSA directives	Staff members	In the Departmental	2 weeks	Co ordination aligned with the WSP and training policy and DPSA directives
Leadership Development Management	Coordination of one credit bearing/non credit bearing Leadership Development programme	Departmental Training Policy/WSP DPSA directives	Internal employees	In the Departmental	2 weeks	Co ordination aligned with the WSP and training policy and DPSA directives

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Bursary administration	Bursaries awarded to applicants studying at accredited institutions, as per the allocated budget in that financial year	Provincial/ Departmental Bursary Policies, addressing the scare skills.	Internal employees and external students	Departmental /Provincial	5 months	Training and development of human resource
	One payment to institution of higher learning	PFMA, Treasury regulation	Bursary holders both internal and External	Various institutions of higher learning	7 days	Training and development of human resources

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Management of Internship programme	Recruitment of interns as per the allocated budget I that financial year	Comply with DPSA directives/ Provincial and departmental Internship policies	Unemployed Limpopo residents youth graduates	Provincial	3 months	Improving their chances of employability Prepare the learners for the job market
Learnership programme management	Placement of learners as per allocated budget in that financial year	Comply with DPSA directives/ Provincial and Departmental policies	Internal employees and external students	Departmental and Provincial	12 and 18 months	To redress the past education system`s in balance
Management of experiential training programme	20 experiential learners placed	Comply with the Provincial/ Departmental policies	External students	Provincial/ National	As per student requirement	Prepare the learners for the job market Improving their chances of employability

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
Percentage of professional employees registered with professional bodies	All professional employees registered with professional bodies	Comply with national policies	Employees	Departmental	1 April 2011 - 31 March 2012	Training and development of human resource		

SBU: HUMAN RESOURCES PLANNING

DIVISION: RECRUITMENT AND SELECTION

KEY SERVICE	SERVICE S	TANDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Advertisement, short listing and interviews	30	Departmental Recruitment Policy Legislative Frameworks like PSA; PSR; EEA; LRA and BCEA and Constitution of South Africa	Applicants in all occupational categories	In the Department In the Province Nationwide	Annually	To recruit and retain competent workforce
Physical orientation	30	Departmental Recruitment Policy Legislative Frameworks like PSA; PSR; EEA; LRA and BCEA, Constitution of South Africa	All newly appointed officials	In the Department	As and when new appointees assume duty with the department	To familiarized newly appointed officials with work environment

DIVISION: PERFORMANCE MANAGEMENT SYSTEMS

KEY SERVICE	SERVICE S	STANDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Co ordinate the Development and submission of performance instruments		Department al PMS Policy Legislative Frameworks like PSA; PSR; EEA; LRA and etc	In the Department	In the Department	Annually	To inculcate the culture of performance and improved productivity

SBU: HUMAN RESOURCE ADMIN AND SYSTEMS

KEY SERVICE	SERVICE STA	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement			
Termination administration	20 termination administration	public service act, public service regulations, labour relations act compliant	All employees	In the Department	Annually	Terminations of employees in accordance of public services legislations			
Pension administration	20 Pension administration	Compliance with GEPF Law and Transfer of staff rules	Employees in the Department, Former R293 employees and Previously disadvantaged employees	In the Department and Municipalities	Annually	Ensuring the payment of pensions for all former R293 transferred to municipalities			
Leave Administration	6000 leave administration	Compliance with DPSA leaves directive, Public Service ACT and regulations (Policy all in capacity leave and ill health retirement.	All employees in the Department	In the Department	Annually	Ensuring the administration of leave in the Department			

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
Management of Organizational Structure & Establishment	1 Departmental structure & 1 Establishment	Public Service Act & Regulations	CoGHSTA	All SBU	Monthly	Ensuring compliance with the approved departmental structure.		
Management & reduction of Excess employees	Reducing the number of Excess employees to 74	Public Service Act & Regulations	Excess Employees	Municipalities & other sector departments	Annually	Ensuring the decrease in number of Excess employees and verifying their existence		

SBU: ORGANIZATIONAL TRANSFORMATION

KEY SERVICE	SERVICE STA	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement			
Organisational Design	9 Organisational Design workshops	Organisational Design toolkit, Public Service Regulation	Management	In the Department	April – Dec 2011	Capacitated staff on Organizational design processes			
Job Evaluation	60 Job Description	Public Service Regulations	All staff members	In the Department	Annually	Updated Job Description			
Department morale analysis	1 survey report	Indicate of staff morale/interv entions	All Staff members	In the department	Annually	Departmental climate survey conducted			
Morale and culture workshops	4 workshops	Results of survey report/impro ved morale	All Staff members	In the department	Annually	Conducted moral and culture workshop			
Gender, Youth, Disabled, Woman, Children, Elderly Mainstreaming promotion	4 reports on 8 point principle regarding gender mainstreaming	The constitution of South Africa, Public Service Act	In the Department, Municipalities	In the Department and Municipalities	Annual	Gender mainstreaming implemented			

BRANCH: GITO

SBU: INFORMATION TECHNOLOGY

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Number of functional systems develop and maintained	1 Departmental systems identified in the SISP document	As per SISP Recommend ed	The departmental SBU's	Entire department	2011/12	1 system implemented
ICT infrastructure provided and maintained	98% of ICT availability	High-speed network access for all officials	Departmental officials	Entire Department	12 months	Deploy, manage and maintain new and existing Departmental ICT infrastructure
Support municipalities in ICT infrastructure and systems	10 municipalities Supported in ICT infrastructure and systems as per requested	Functional ICT infrastructure and systems	Municipalities	All Municipalities	Annually	Support Municipal ICT infrastructure and systems as per request

BRANCH: CHIEF FINANCIAL OFFICE

SBU: SUPPLY CHAIN MANAGEMENT

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Purchasing plans	One purchasing plan for the department	SCM practice notes	All Sub departments	Whole department	2011/12 Financial year	Consolidation of plans will be done Within one week
Drafting specification	As and when the need for goods and service arise	SCM guidelines and practice notes	All SBU's	Whole department	2011/12 Financial year	Within two days
Inspection	Short listed companies will not be more than five	SCM practice notes	Short listed companies	Limpopo province	2011/12 Financial year	Within seven working days
Database	100 per quarter	PPPFA and SCM Practice notes	All vendors	Limpopo vendors	2011/12 Financial year	50 applications per day are administratively evaluated
Quotations	As and when request for quotations are received	Delegation of authority, SCM practice notes	All SBUs	All departments	2011/12 Financial year	Receiving quotes , prepare documents and submission for approval within 3 working days

KEY SERVICE	SERVICE STA	SERVICE STANDARDS								
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement				
Bid administration	In terms of the purchasing plan	PPPFA, delegation of authority, PFMA	All service providers	Limpopo	2011/12 Financial year	Advertising and evaluation processes within two months				
Contract administration	As and when service providers are appointed	SCM practice notes	All SBUs with appointed service providers	Whole department	2011/12 Financial year	Seven working days				
Order Administration	As and when requisitions are received As and when invoices are received	PFMA Directive PFMA Directive	Departmental employees Service providers	Whole Department Whole Province	2011/12 Financial year	Requisition received will produce an order within a day. Invoice received will be processed within a day.				
Asset Management	As and when goods are received Assets will be disposed in terms of the Disposal plan and as and when they are identified	PFMA Directive PFMA Directives	Departmental employees Departmental employees	Whole Department Whole Department	2011/12 Financial year	Assets will be bar corded within a day after receiving the payment voucher. Once per year.				

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
	Three buildings and storage facilities will be cleaned	EAP Directives	All offices and ablution facilities	All buildings	2011/12 Financial year	Three times per day.		
Store Management	As and when requests are received Invoices received	Stores manual & PFMA	All officials	Whole Department	2011/12 Financial year	Goods received are delivered within a day. Invoices are processed within a day.		
		PFMA	Suppliers	Whole Province				

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Fleet Management	87 GG vehicles	Transport policy and PFMA	Officials	Whole Department	2011/12 Financial year	Vehicles request processed on daily basis.
	87 GG vehicle maintenance invoices	Transport policy and PFMA	Service Provider	N/A		Payment of maintenance and petrol processed on or before the 7 th of the following month. Processed within a day as and when received. Processed within a day as and when received.
	97 subsidized vehicle claims 109 SMS & MMS claims					
Maintenance of buildings	3 buildings	EAP Directives	All buildings	Whole Province	2011/12 Financial year	Maintain facilities on daily basis and on request.

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
Communication	2 switch	Transversal	All officials	Whole	2011/12	Telephone rings should		
	boards	Policy	and outside clients	Republic	Financial year	not exceed three rings.		
	440 Claims for cellular phone	PFMA & Transversal Policy	Participants	Whole Department		Claims processed within a day after they are received.		

SBU: DEPARTMENTAL EXPENDITURE AND HOUSING FINANCE

KEY SERVICE	SERVICE S	TANDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Payments of claims	Over 10 000 claims processed annually	Transversal policy, PFMA, Dep procedure manual ,Treasury regulation and DORA	 Suppliers and housing contractors personnel claims 	Internal and external clients	Annually	Accurate and timeous processing of claims (within 14 days of receipt)
Payroll management	200 payroll schedules distributed on monthly basis	Transversal policy, PFMA, Dep procedure manual and, Treasury regulation	All employees and pay point managers	All branches within the department	Monthly	All payrolls be certified within 10 days of salary payments to the effect that officials appearing on the payroll schedule are entitled for payment
	Tax reconciliation on a monthly basis	Transversal policy and Income tax act	Internally	PAYE / IRP5 maintenance	Monthly	Monthly tax reconciliation and bi annual reconciliation submitted to SARS

SBU: ACCOUNTING & SYSTEMS

KEY SERVICE	SERVICE ST	ANDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Collect ,record ,reconcile and report on revenue matters	10 revenue sources	Reliable and accurate report ,PFMA Treasury Regulations Transversal Revenue policy	Sbu`s treasury and members of the public	Country wide	2011/12 Financial year	Revenue estimates are appropriated, revenue budget collected and accounted in the departmental books of accounts.
Support and maintain the reliable financial systems	3 financial systems	Reliable as per Treasury guidelines	Sbu`s , Treasury and members of the public	Country wide	On-going	Financial systems are utilized to account for the government transactions and streamline user access e.g. Persal, Bas and Finest
Perform the bank reconciliation	3 sets of statements	Compliance with PFMA and Treasury Regulations	Provincial Treasury. Internal Audit and Auditor General	Limpopo province	2011/12 Financial year	Bank reconciliations are to be performed for The PMG, LED & DISASTER FUND Accounts

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Close-off the departmental books	14 month end closure reports	Compliance with PFMA and Treasury Regulations. Monthly closure reports	Provincial Treasury. Internal Audit and Auditor General	Limpopo province and Country wide	2011/12 Financial year	Books had to be closed off in order to start new transactions for the following months and also to account for the historical information of the previous month for decision making
Compilation of the annual financial statements	3 sets of statements	Compliance with PFMA and Treasury Regulations. Obtain favorable Audit reports	Provincial Treasury. Internal Audit and Auditor General and Internally	Limpopo province	2011/12 Financial year	Compile financial statements to reflect the financial position, performance ,cash flow and statement of changes in assets and liabilities of the department
Perform and maintain the entity register	50 Entities	Complete register	Other strategic business units, members of the public	Limpopo Province country wide	On-going	Entity register is maintained to ensure that the correct suppliers `s data base is maintained

SBU: BUDGET AND COMPLIANCE

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
Development Departmental Budget statements	2 Budget statement	Transversal policy and PFMA	Transversal policy and PFMA	Treasury and in the Department.	Annually	Alignment of Budget with Strategic plan.		
Budget implementation	2 cash flow statement and 12 fund requisition.	PFMA and Treasury regulation	In the Department. And Treasury	In the Department	Annually.	Cash flow statement and monthly fund requisition		
Budget reporting	1yr Report Audit committee Executive management report	PFMA, Treasure Report, Portfolio.	Treasury regulation	In the Department	Annually.	Reliable, correct and timeous submission of statutary		

BRANCH: TRANSVERSAL SERVICES

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Misconduct Cases	Attend 100% misconduct cases as reported	Departmental policy, Public Service Act,PS Regulations, Labour Relations, Resolution 1 of 2003	In the Department and Municipalities	Department and Municipalities	Annually	Conducted investigations and completed disciplinary process
Labour Disputes –	Attend 100% Disputes as reported	Department al policy, Public Service Act,PS Regulations ,Labour Relations, Resolution 1 of n 2003	In the department	Department	2011/12Finan cial year	Resolved all dispute lodged

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Grievance Handling	Attend 100% grievances lodged	Departmental policy, Public Service Act,PS Regulations, Labour Relations, Resolution 1 of 2003	Internally	Internally	30 days	Resolve all grievances lodged
Offer Employee Wellness Programme	Attend 100% meeting once quarterly	Attend to all Employee Wellness related issues	Employee's and Municipalities	Employee's and Municipalities	10 working days	To relate to all employee related issues
Occupational Health and Safety Compliance	Comply to OHSA and COIDA	Attend to all Injury on duty cases as in COIDA.	Employees and Municipalities	Employees and Municipalities	07 days upon receipt	Report all IOD reported cases to the department of Labour

SBU: LEGAL SERVICES

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Litigation and Legal Opinion	100% legal opinions annually.	Well researched legal opinions	Department and municipalities	Department and municipalities	 7 working days 3 day 	 Provide legal opinions as per request, within 7 working days Satisfactory processing and Management of cases
Contracts	100% drafting and vetted contracts	Watertight contracts / service level agreements and memorandum of understanding	Department/ Service provider and municipalities	Department/ Service provider and municipalities	7 working days	Contracts are drafted and vetted within 7 working days of receipt from the end user or SUB

SBU: POLICY AND RESEARCH

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Policy formulation Develop and Review	100% Formulation, Development and review of policies	Departmental for policy Development and Provincial Transversal policies	In the Departmental and Municipalities	Departmental and Municipalities	3 months	Approved Departmental policies in place
Legislation and By –Law	 100% of drafting, amending and repealing of bi- Legislation Vetting and Editing of bi- Laws 	National legislations and Legislative drafting Manuals drafting	Departmental and Municipalities	Departmental and Municipalities	30 days	By laws are published in the Provincial Government gazettes for Municipalities
Workshop on Legislation	4 workshops per financial year	National and Provincial Legislation drafting manual	In the Department and Municipalities	In the Department and Municipalities	Annually	Informed Municipalities and Departmental employees on National and Provincial

BRANCH: CHIEF INFORMATION OFFICE SBU: COMMUNICATION SERVICES

KEY SERVICE	SERVICE ST	ANDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Manage the Internal Communications programme	832	Informative staff	All Officials	CoGHSTA	2011/12	To provide information and communication services
Manage the corporate branding plan	832	Visible internal branding in all strategic areas	All Officials	CoGHSTA	2011/12	To provide information and communication services
Organize Departmental Events to improve the Department's profile	84	Functional resource centre	Managers at level 11&12	CoGHSTA	2011/12	To provide information and communication service
To produce publications	12	Functional resources	Employees	CoGHSTA	2011/12	To provide information and communication service
Assist municipalities to develop communication strategy	30	Communicati on strategy	Municipal communicators	Municipality	2011/12	Provide communication support to municipalities

KEY SERVICE	SERVICE ST	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement			
Support municipalities to convene effective DCFs and LGCFs.	5 District & 25 local municipalities	Functional communicat ors forum	All municipal officials	Municipalities	2011/12	Provide communication support to municipalities			
Profile the image of municipality	30	Create accountable municipal councilor	Municipal councilors	Municipalities	2011/12	Provide communication support to municipalities			
Manage the Internal Communications programme	832	Informative staff	All Officials	CoGHSTA	2011/12	To provide information and communication services			
Manage the corporate branding plan	832	Visible internal branding in all strategic areas	All Officials	CoGHSTA	2011/12	To provide information and communication services			
Assist Municipalities to manage own internal programme	30	Branding and Internal communicati on guidelines at Municipalities.	Officials at Municipalities	All District Municipalities	2011/12	To provide information and communication services			
Manage the institutional knowledge programme	84	Functional resource centre	Managers at level 11&12	DLGH	2011/12	To provide information and communication service			

- Integrated Sustainable Human Settlements

BRANCH: CORPORATE RECORDS MANAGEMENT

SBU,S: RESOURCE CENTRE, HR AND GENERAL RECORDS

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Records filed within a day	50 Records Filed	Records management Policy 2 file plan General plan and Records plan	All staff members	Within Department	Annually	Easy retrieval, classification and storage
New files opened within a day.	10 documents received	Compliance to records management procedures	All staff members	Internally	Annually	Easy retrieval, classification and storage
Redressing of files.	1800 documents submitted	2 file plan Records management Best practice model	Internally	Within the department	Annually	All files redressed
Delivery of Document	12000 compliance and internal deliveries.	Compliance to Registry procedure Manual	External and Internal clients	Within the Province	Yearly	Develop messenger delivery registers and deliver mail

KEY SERVICE	SERVICE STA	SERVICE STANDARDS						
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
Implementation of Promotion of Access to Information Act Manual	Section 32 of March and Section 15 of July Report	Compliance in line with Promotion of Access to Information Act Manual	All clients	All clients(Both internal and external)	Annually	Section 15 and 32 Report in place		
Acquisition of library material	50 Library Publication	National South African Library Act	Internal Staff member	Within the Department	Annually	Skilled and knowledgeable staff members		

SBU: SERVICE EXCELLENCE PROGRAMMES

KEY SERVICE	SERVICE STANDARDS						
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement	
Review Annual Performance Plan for the Division	One session with staff	Compliant to the Branch Strategic Objective	Service Excellence Programmes personnel	Service Excellence Division	Fourth quarter :2011/12	Inculcate the culture of service excellence	
Review own Service Standards and monitor compliance by all 42 SBUs through quarterly reports	Conduct six briefing sessions for all SBUs and evaluate all four departmental Quarterly Reports	Compliance with prescribed format as per Public Service regulations and DPSA directives	All Departmental SBUs	CoGHSTA	2011/12 Financial year	Improved service delivery to meet the targets	

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KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Compile SDIP and monitor implementation by all 42 SBUs	Conduct six sessions for all SBUs and random evaluation of SBUs reports in relation to implementati on of SDIP	SDIP document compliant to the Public Service Regulations : Part three thereof	All 42 SBUs within the Department	CoGHSTA	Second quarter 2011/12	
Develop Citizens Report	Compliance with prescribed format as per Public Service regulations	Comprehens ive Citizens report relating to the Departmental Annual Report: 2008/09	Provincial citizenry and other non- governmental stakeholders	Provincial area	Second quarter 2011/12	
Implement Batho Pele Programmes	Conduct four workshops for the entire DLG&H staff on BPCEMP	Ability to implement BPCEM concepts by personnel who have undergone training	Levels six to thirteen staff members	CoGHSTA	First, second and third Quarters of 2011/12	

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Coordinate Departmental and Premier's Service Excellence Awards processes	Two sets of Service Excellence awards processes	Produce competitive and winning teams in both categories (Departmental and Premier's service excellence awards)	Departmental SBUs and teams/instituti ons within those SBUS under all three categories (Best SBU, Productive, Support and Innovative Teams.	CoGHSTA	Second and third quarters of 2011/12	To attain a one-stop shop enquiry service
Effective management of Service Delivery complaints/queries received by the department from various sources	Number of Resolved enquiries/que ries	Number of enquiries/qu eries resolved within a period of 30 days as per our standards	Communities within our municipality areas	Provincial District and local municipalities	Continuous	

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
Implementation of Customer Care programmes	Trained frontline staff	Improved efficiency and effective utilization of our frontline personnel	Personal assistants Security staff Receptionists	Departmental	Second quarter of 2011/12	Multi-skilling of all frontline staff within the department		
Monitor Implementation of Batho Pele strategy by municipalities	30 municipalities	Compliant to Batho Pele strategy	Municipalities	Provincial	2011/12 financial year	Implementation of reviewed Batho Pele Strategy in municipalities		
Implement Help desk guidelines	30 municipalities	Compliant to guidelines	Municipalities	Provincial	2011/12 financial year	Development and Implementation of reviewed Help desk guidelines		

SUB-DEPARTMENT: INTERGRATED SUSTAINABLE HUMAN SETTLEMENT BRANCH: HOUSING SECTOR PERFORMANCE AND MUNICIPAL SUPPORT SBU: HOUSING ACCREDITATION

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
1.Housing allocation Policy	1 By-law on informal settlement	1.Limpopo Housing Act 2.Rental Housing Regulations	1.Legislation 2.Community through Public participation	25 municipalities	12 Months	Compliance by all housing stakeholders
2.Multi Year Provincial Housing Development Plan	One (01) Provincial Housing Development Plan	Assist Human Settlement Planning process Provincial Level	District and Local Municipalities	25 municipalities	12 Months	Human Settlement Planning Process in order to improve the implementation Monitoring and reporting
3.Facilitate the review and adoption of housing Chapters of the IDPs	25	Assist Human settlement Planning Process at local level	Local Municipalities	25 municipalities	12 Months	Human Settlement planning Process in order to improve the implementation.
4. Number of accredited municipalities.	1	To accredit one municipality to implement National Housing Programmes	Polokwane Municipality	Polokwane	12 Months	Devolving housing functions to local municipalities

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
5. Number of CDW trained	680	Capacitated Housing Stakeholders	 Local Municip alities Benefici aries Councilors Housing officials 	CDW's	12 Months	Informed and Capacitated Housing Stakeholders on housing matters		

(41)

BRANCH SOCIAL HOUSING DEVELOPMENT SBU: COMMUNITY BASED HOUSING

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
 Construction of farm worker housing assistance. 	70 housing units	Compliance with National Home Builders Registration Council Standards, NBR and National Housing Code	Qualifying beneficiaries and beneficiary community	Municipal development areas: Greater Giyani	06 months	Provision of housing assistance to Farm Workers Housing Assistance in line with National Housing Code. and Breaking New Ground policy framework
2. Build housing units through enhanced people's housing process	300	Compliance with National Home Builders Registration Council standards	Potential beneficiaries	Identified municipalitie s/communiti es	06 months	Conducting of Geotechnical investigation in line with NHBRC standards
3. Emergency Housing Assistance	100 housing units	Compliance with National Home Builders Registration Council standards and National Housing Code	Qualifying beneficiaries	Municipal development areas	06 months	Providing housing and empowering communities through skills transfer and creation of jobs in line with National Housing Code, Breaking New Ground & Disaster Management Act

SBU: INSTITUTIONAL HOUSING

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Develop Community Residential units	To construct 72 CRU units.	Houses which are complying with building standards and NHBRC	All qualifying beneficiaries	Polokwane municipality	12 months within financial year	Provision of rental houses and Community Residential Units in line with integrated sustainable human settlement
Develop information packs on Institutional Housing and CRU	Provide formalized Institutional and CRU housing packs to all housing SBU's, municipalities and communities.	Compliance with pieces of legislation, departmental policies and municipality by laws	All housing SBUs in CoGHSTA municipalities and public communities.	All municipalities in Limpopo	12 Months	Empower communities with information on rental and CRU housing
Provide subsidies for CRU projects.	Services for 250 units.	Provide support to complete applications at relevant stages.	CRU beneficiaries	Lephalale municipality	12 Months	Access funding for provision of rental subsidy housing to the needy within Limpopo

SBU: HOUSING PROJECT MANAGEMENT

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Phase 1: Project Linked: Urban/Informal Settlement Upgarading:installati on of services	3000 sites	Fully serviced sites with basic services accessible (sanitation, water etc)	Destitute/ Qualifying beneficiaries as per guide line	Identified areas within the province -municipality areas	12 months	Discourage squatting through the provision of serviced sites in properly planned and intergrated areas.
Phase 1: Rural Housing Programme: geotechnical Investigation	16 410 sites	Approved geotech reports by NHBRC	Destitute/ Qualifying beneficiaries as per guide line	Identified areas within the province -municipality areas	12 months	Discourage squatting through the provision of serviced sites in properly planned and intergraded areas and to have geotech report.
Phase 2: Top Structure Project Linked: Rural housing programme	12 940 houses	Houses constructed to comply with NHBRC standards	Qualifying beneficiaries	24 municipalities areas within the province.	12 months	Complete rural housing

SBU: HOUSING ADMINISTRATION AND PROPERTY MANAGEMENT

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
1. Secure individual ownership of public housing stock through EEDBS	800 Properties to be transferred	Transfer of properties to qualifying beneficiaries	Beneficiaries/ tenants already occupying such properties	17 local Municipal areas	12 months	Profiling (identification, verification) of a departmental property status		
2. Registration and endorsement of title deeds for low cost houses.	1 200	Registered title deeds and endorsed	Approved beneficiaries as per HSS	Proclaimed areas in the Province process at Deeds office.	12 Months	Registration and endorsement of title deeds/deed of grant is done		
3. Monthly payment of rates and taxes to municipalities	20 properties owned by the department	Physically verified properties	Municipalities	6 Municipalities	12 Months	Co-ordination and payments of rates and taxes for all properties owned by the department		
4. Management of lease/sale agreement	20 properties	Sustainable and well maintained lease agreements	Tenants	7 Municipalities	Quarterly	Collection of payments received from rental, sales and loan debtors		
5. update asset register	All new assets registered on time	Reliable asset register	Tenants, municipalities, state departments	7 Municipalities	Quarterly	Manage asset register		

SBU: SUBSIDY ADMIN CONTRACT, CLAIMS AND SECRETARIAT

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
To approve Housing subsidies	13410 Units new allocation.	Completed and approved subsidy applications on HSS.	Communities earning from (R0-R3500.00)	25 Municipalities	Per financial year (12 months)	Approval of Housing Subsidies
	Housing Normalization of 13650 units.	Ensure that the approved beneficiaries occupy the correct house/stand as per the HSS status report.	Approved beneficiaries	25 municipalities	12 Months	Regularization of housing properties
Contract Management	100% of received claims are captured in the HSS	Contractors paid as per approved milestones	Contractors, Supplier and Engineers	25 municipalitie s around the province.	Within 14 days after received claims.	In line with the Sustainable Human Settlement.
	100% of received contracts loaded and approved on the HSS.	Reliable load contract information on HSS	Contractors, Suppliers and Engineers	25 municipalitie s around the province.	Within 2 days after received contracts documents.	In line with the Sustainable Human Settlement.

KEY SERVICE	SERVICE STA	SERVICE STANDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
1. Resolve dispute between landlords and tenants.	100% received cases resolved.	Fairness, impartiality and without biasness in handling of complains	Landlord and tenants within the rental premises	All Rented premises in Limpopo Province	2011/12 Financial year	To be in line with integrated human settlement programme
2. Provide the administrative support to the Advisory Panel	One sitting per month for twelve months	Ensures that all letters and corresponde nce are issued timorously, meetings are arranged and minute.	Departmental	Legislations, policies, multi year development housing plans, research	2011/12 Financial year	To be in line with integrated human settlement programme

SUB-DEPARTMENT: LOCAL GOVERNANCE BRANCH: MUNICIPAL INFRASTRUCTURE DEVELOPMENT SBU: MUNICIPAL INFRASTRUCTURE DELIVERY

KEY SERVICE	SERVICE STA	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Facilitating and monitoring the implementation of municipal infrastructure programs	Number of municipalities that have registered projects on MIS	MIG policies DORA MFMA	Municipalities	Municipal Manager, Technical Manager, Project Management Unit	2011/12	29 municipalities that had registered MIG projects on MIS to commit all 2012/13 allocation.
	Number of municipalities that have submitted monthly reports on MIG performance	MIG policies DORA MFMA	Municipalities	Municipal Manager, Technical Manager, Project Management Unit	2011/12	29 municipalities submitted monthly reports on MIG performance
	Number of municipalities that have been supported on MIG spending	MIG policies DORA MFMA	Municipalities	Municipal Manager, Technical Manager, Project Management Unit	2011/12	29 municipalities supported on MIG spending and spend 70% of their 2011/12 allocation

SBU: MUNICIPAL INFRASTRUCTURE ASSET MANAGEMENT AND FREE BASIC SERVICES

KEY SERVICE	SERVICE STANDARDS						
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement	
Facilitating the implementation of Free Basic Services (FBS) Facilitating the	Number of households with access to free basic services	FBS policy	Municipalities	Indigent households	2011/12	Achieve household supply of: • 763 670 FBW • 341 152 FBE	
implementation of Free Basic Services (FBS)	Number of municipalities that have updated indigent registers for the provision of free basic services	Indigent policy framework	Municipalities	Municipal Manager, CFO	2011/12	25 municipalities with updated indigent registers	

SBU: MUNICIPAL INFRASTRUCTURE PLANNING

KEY SERVICE	SERVICE STA	SERVICE STANDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
To Facilitate integrated municipal infrastructure planning	Number of households with access to basic services	Constitution	Households	Limpopo province	2011/2012	Achieve households access of: • 1 167 051 water • 1 141 116 electricity • 807 551 sanitation

SBU: DEMOCRATIC GOVERNANCE, IGR & PUBLIC PARTICIPATION

KEY SERVICE	SERVICE STANDARDS						
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement	
Client services	30 municipalities	Municipal structures act and Municipal systems acts	Communities	All municipalities	2011/2012 financial year	Assist in attending service delivery queries by the communities.	
Assess functionality of (543) ward committees	25 local municipalities	Municipal structures act and municipal systems acts	543 ward committees	Local municipalities	2011/2012 financial year	Assess functionality of ward committees by attending meetings	

SBU: DISASTER RISK MANAGEMENT

KEY SERVICE	CE SERVICE STANDARDS					
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Disaster Management Advisory Forum	5 District municipalities	To advise the MEC for local government and housing on disaster management issues	5 Districts municipalities	The whole province	2011/12 Financial year	Provision of advisory capacity on disaster risk management services
Information Management and Communication	5 District municipalities	Information e.g. Early warnings.	5 District municipalities	The whole province	2011/12 Financial year	Provision of disaster information management services to all 30 municipalities
Response and recovery	Within 72 hours of receipt of request Municipalities	To bring relief to communities in distress.	The whole of Limpopo Province	30 Municipalities	2011/12 Financial year	Provision of disaster response and recovery efforts to all 30 municipalities

KEY SERVICE	SERVICE STANDARDS						
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement	
Co-ordinate and facilitate MEC's imbizos	30 municipalities	Community members Municipal systems act section 105 and Constitution of the RSA section 154 and 155	Community members	Municipalities	2011/2012 financial year	Coordinate and facilitate MEC: Imbizos by taking note of issues raised by community members and compile report and do follow up to municipalities and affected institutions	
To facilitate and support the Premier Intergovernmental Forum	5 District	Constitution chapter 3, IGR and Framework Act	5 District	5 District	2011/2012 financial year	Coordinate attendance of municipalities of Premier Intergovernmental Relation forum Attend and support the forum and monitor compliance to KPA of government to District IGR	
To facilitate and support the Premier Intergovernmental Forum.	MEC's, All Mayors, Municipal Manager and Head of Departments	Constitution chapter 3, IGR and Framework Act	Premier, MEC's, and all Mayors	Office of the Premier, All municipalitie s and sector departments	2011/2012 financial year	Premier's meeting with Mayors.	
Grading of municipalities	30 municipalities	Remuneratio n of public office barrers Act	All Municipalities	All municipalities	2011/12 Financial year	All municipalities assessed and graded by the unit IGR	

BRANCH: LOCAL GOVERNMENT SUPPORT SBU: MUNICIPAL INSTITUTIONAL CAPACITY BUILDING

KEY SERVICE	SERVICE STA	SERVICE STANDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
30 Municipalities with adopted organizational structures.	Review of organizational structure in 30 municipalities	MSA	30 Municipalities	30 Municipalities in Limpopo	2011/12 Financial Year	Credible organization structure that are aligned to budget & IDP.
30 municipalities with adopted skills plan	30 WSP (Skills Plans) developed and adopted	MSA & Skills Development Act	30 municipalities	30 Municipalities in Limpopo	2011/12 Financial Year	Capacitated and skilled officials and councilors in municipalities.
30 municipal with support plans.	Development of in 30 municipal support plans.	MSA	30 municipalities	30 Municipalities in Limpopo	2011/12 Financial Year	Effective and efficient municipalities.
30 Municipalities with adopted HR policies norms & standard.	30 municipalities with adopted HR Policies.	MSA	30 municipalities	30 Municipalities in Limpopo	2011/12 Financial Year	Effective and efficient municipalities.

KEY SERVICE	SERVICE STAI	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
30 Municipalities with adopted recruitment & retention policy.	Review and implementation and development of retention strategies in 18 municipalities	MSA	30 municipalities	30 Municipalities in Limpopo	2011/12 Financial Year	Effective and efficient municipalities.
30 Municipalities with adopted EE plans	Development of Employment Equity Plans in 30 Municipalities	MSA	30 municipalities	30 Municipalities in Limpopo	2011/12 Financial Year	Effective and efficient municipalities.
4 Reports on training implemented.	Implement 4 training programmes and reports submitted	MSA & Skills Development Act	30 municipalities	30 Municipalities in Limpopo	2011/12 Financial Year	Capacitated and skilled officials and councilors in municipalities.

SBU: DEVELOPMENT PLANNING

KEY SERVICE	SERVICE STANDARDS						
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement	
To conduct comprehensive audit of strategic land available for future development	All municipal areas within the province	Efficient land use Management in terms of the Limpopo Spatial Development Framework	All communities	All unused land within municipal areas	Quarterly	Audit of land availability for future development	
Facilitate Acquisition of Security Tenure Rights	Cancellation of 4098 bonds/charges for Discount Benefit Scheme applications and secure registered deeds documents for beneficiaries of 14 municipalities on proclamations R293/1962 and R45/1990 towns	Full ownership rights of properties affected by beneficiaries in terms of Proclamations R293 of 1962 and R45 of 1990	Beneficiaries resident in R293 and R45 towns currently not having security of tenure	Throughout the province	Annually	1025 bonds/charges are cancelled to ensure full ownership and security of tenure annually	

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KEY SERVICE	SERVICE STAN	NDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
Maintain and Update Provincial Spatial Information	All municipalities	Reliable information to enable informed decision making as per the Spatial Data Infrastructure Act of 2003	All communities in R293 and R45 towns	All municipal areas within Limpopo boundary	Monthly	Spatial Information / Data is updated monthly
Ensure Integrated Provincial Spatial Patterns as per recommendations of Spatial Development Framework	Establishment of three towns	Finalize the Establishment of integrated Towns in terms of Limpopo Spatial Framework	Communities in the identified municipal areas	Fetakgomo, Jane Furse and Greater Tubatse Municipal Areas	Annually	The Establishment of integrated Towns in Fetakgomo, Jane Furse and Greater Tubatse is done annually
	Demarcation of 10 000 sites in the Affected areas	Sites orderly planned and serviced in terms of DFA of 1995, Proclamations R45 and R293 and Ordinance 15 of 1986	Communities in the identified municipal areas	Housing development areas and sites identified by municipalities	Annually	10 000 sites in identified areas are demarcated

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
Facilitate the implementation of Provincial Growth Point Municipal Programme (PGPMP)	11 Provincial Growth Point (PGP) municipalities	Integrated and Sustainable planning and economic development in terms of Limpopo Spatial Framework	Communities within PGP Municipalities	11 PGP Municipalities	Quarterly	3 PGP prioritized municipalities are supported with forward planning and implementation in 8 municipalities monitored quarterly		
Facilitate Integrated Development Planning	30 IDPs and 1 MEC's IDP Assessment Report produced	IDPs that are compliant to the Municipal Systems Act of 2000	Communities in the identified municipal areas in the province	11 Provincial Growth Point Municipalities and 5 other municipalities	Annually	IDPs are assessed and reviewed annually		
Develop and implement LED Strategy	30 Municipalities	Credible and implementable LED strategies Economic growth, development and sustainable jobs in terms of the New Growth Path and National LED Strategic Framework	Municipalities	All 30 municipalities	Annually	30 LED strategies developed, reviewed and assessed annually.		

SBU: MUNICIPAL FINANCE

KEY SERVICE	SERVICE STANDARDS								
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement			
Number of municipalities that are supported in MPRA implementation	24	MPRA MFMA MSA	25 Municipalities	25municipalities in Limpopo	2011/12 financial year	Implementable/Credible Certified Valuation rolls in all Local municipalities.			
Monitor the functionality of internal audit units in municipalities.	30 Municipalities	MFMA	30 Municipalities	30 Municipalities in Limpopo	Annually	30 Functional internal audit units with Audit plans and Charters			
Monitor implementation of strategies in 10 growth point municipalities	30 Municipalities	MFMA	Municipalities	Growth point municipalities in Limpopo	Annually	Revenue enhancement strategies implemented and One Report			
Ensure timely submission of Annual Financial Statements by 31 st August 2010	30 municipalities	MFMA	30 municipalities.	30 municipalities.	31 August 2011.	All Municipalities submitting AFS by the legislated time frame.			
Support municipalities to achieve achieved unqualified audits	13 municipalities	MFMA MSA	All 30 Municipalities	13 Municipalities	End of November.	clean audit Opinions			
Monitoring implementation of grant funding.	30 municipalities	MFMA DORA MSA	30 Municipalities	30 Municipalities	Annually	Municipalities with grant reconciliation and maintenance of grant register.			

VISION

"Integrated Sustainable Human Settlement"

MISSION

To give our clients and stakeholders quality services by living up to our commitments and investing in our people by:

Continuously improving service delivery to citizens; Implementing citizen-driven projects, improving infrastructure conditions and contributing to job creation; Demonstrate best practice in people management and leadership; Maintaining excellent internal and external communications to continuously improve transparency, visibility and public image; Building an appropriate organisational structure to achieve our strategic objectives, and Maintaining good governance.

VALUES

Our foundation is honesty and integrity, thereby building deep trust in all our relationships, including amongst ourselves and with our clients. We believe in continuous growth and innovation.

We further commit ourselves to adhere to the following eight Batho Pele Principles:

- Access
- Consultation
- Courtesy
- Information
- Redress
- Value for money
- Adherence to Service Standards
- Openness and transparency

TRANSVERSAL SERVICE STANDARDS

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KEY SERVICE	SERVICE STAN	IDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
To Develop, review and implement the Provincial multi-year Housing Plan; Municipal housing IDP chapters	Uniform Provincial multi Year Plan for the Province	Credible Provincial multi year plan	All housing provision agencies within the province	All provincial areas	End of March each year	Housing plans are consulted and reviewed by the end of March each year.
To conduct Geotech to urban sites	6000 urban sites	Credible Geotech studies and reports	All urban municipalities Within the province	All urban municipalities	Annually	Conduct Geotech study in 1500 urban sites annually
To enhance capacity of service providers in the housing sector	30 emerging contractors trained	Capable housing contractors	Identified emerging contractors	All municipalities areas in the province	Quarterly	8 emerging contractors are trained quarterly
To conduct consumer education	Identified housing consumers	Awareness of housing policies by emerging contractors and potential consumers	Identified emerging contractors and consumers	All municipalities areas in the province	Annually	Awareness of housing policies to both contractors and potential housing consumers is done within twelve months.
To acquire strategically located land for housing development	Two strategically located portions of land	Suitable land acquired for housing development	Urban municipalities areas	All urban municipalities	Annually	Identification of more land more especially in urban municipalities areas for integration of various community classes is

-Integrated Sustainable Human Settlements

done annually

KEY SERVICE	SERVICE STANDARDS								
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement			
Facilitate implementation of FBS programme and development of Assets Management(O&M) plans in four municipalities	Indigent policy framework and registers developed in 15 Project Consolidate municipalities	Achieve indigent supply of 70% for FBW and 50% FBE	15 Project Consolidate Municipalities	All the Project Consolidate municipalities within the province	Annually	Registers for all Project Consolidate municipalities compiled; Achieve targeted Indigent supply iro FBW and FBE; Developed framework for Assets Management (O&M) plans in identified municipalities annually.			
To conduct comprehensive audit of strategic land available for future development	All municipalities areas within the province	Efficient Land use management	All communities	All barren (unused) land within municipalities areas	Quarterly	Audit of land availability for future development quarterly.			
Facilitate acquisition of Security of Tenure Rights	Cancellation of 4098 bonds/charges for Discount Benefit Scheme applications and secure registered deeds documents for beneficiaries(of 14 municipalities on proclamations R293 /1962 and R45/1990	Full ownership rights of properties by affected beneficiaries	Beneficiaries resident in R293 and R45 towns currently not having security of tenure	Throughout the province	Annually	1025 bonds/charges are cancelled to ensure full ownership annually			

Service Standards 2011/2012

KET SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
Maintain and update Provincial Spatial Information	municipalities	Reliable information to enable informed Decision making	All communities in R293 and R 45 towns	All municipalities areas	Monthly	Spatial information/data is updated monthly.		
Ensure Integrated Provincial Spatial patterns as per recommendations of Spatial; Development Framework	Establishment four towns	Finalized establishment of towns	Communities in the identified municipalities areas	Fetakgomo, Aganang ,Jane Furse and Greater Tubatse Municipal areas	Annually	The establishment of towns is done annually (one per quarter).		
	Demarcation of 33 000 sites in the affected areas	Sites fully serviced	Communities in the identified municipalities areas	Fetakgomo, Aganang ,Jane Furse and Greater Tubatse Municipal areas	Quarterly	8250 sites in affected are demarcated quarterly.		
Facilitate Integrated Development Planning	31 IDPs and equivalent number of MEC's assessment	IDPs that are compliant to the relevant legislation and SONA	Communities in the identified municipalities areas in the	Fetakgomo, Aganang ,Jane Furse and Greater Tubatse	End of March each year	IDPs are consulted and reviewed by end of March each year.		

province

Municipal

areas

KEY SERVICE

SERVICE STANDARDS

reports

produced

and SOPA

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
Facilitate implementation of Integrated Sustainable Rural Development Programme(SRDP)	15 Project Consolidate municipalities	Integrated and sustainable rural development	Communities within Project Consolidate Municipalities	Project Consolidate Municipalities	Quarterly	4 project consolidate municipalities are monitored quarterly		
Assess all municipalities on powers and functions through the Demarcation and re-grade them based on their determined capacities	30 Municipalities	Well graded municipalities	All local municipalities	Across the province	Annually	Continuously monitor implementation of new grades and assess the implementation of devolution of powers and functions by municipalities and make adjustment where necessary		
Implement Voter education ,support IEC in preparations and coordination of by-elections	All municipalities	50% reach- out to targeted areas selected	All qualifying voters	Across the province	Quarterly	12.5% of Voter education and IEC preparation is implemented quarterly.		
To ensure effective public participation process	All 513 ward committees in municipalities	Capacitated and properly functioning ward committees	All municipalities	Across the province	Quarterly	Capacity building programmes implemented in 128 wards quarterly.		

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
Build financial capacity of municipalities and ensure MFMA compliance	12 municipalities	Revenue enhancement strategies in municipalities developed	Municipalities	12 Selected municipalities	Annually	12 Municipalities having Revenue enhancement strategies and implement them effectively to improve their revenue collection. Targeted municipalities to have capability to develop and submit financial statements to the Auditor General timorously		
Implementation of Provincial Integrated Capacity building Strategy	All 31 municipalities	Proper alignment of the PMS,IDP and budget by municipalities	All municipalities	Across the province	annually	Strategy popularized in all 31 municipalities and support municipalities in the development and implementation of new organizational structures annually.		

KEY SERVICE	SERVICE STA	SERVICE STANDARDS								
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement				
Employee Wellness Programme	Number of referred cases	Timeous response	Employees and dependants	Limpopo	6 months	Referred cases for counseling are finalized within 6 months of the date of referral.				
	Number of traumatized employees	Timeous response	Employees and dependants	Limpopo	3 days	Critical incident stress debriefing is offered within 3 days of the incident to traumatized employees and dependants				
	11 provincial departments	Timeous response	Employees and the organization	Limpopo	Annually	Relevancy of the program to employee and organizational needs is checked annually.				
	Number of employees undergone medical screening	Proactive health promotion program	Employees	Limpopo	Annually	Medical screening of employees is done.				
	Number of events held	Proactive health promotion program	Employees	Limpopo	Annually	Promotion of wellness through sporting activities is done annually				

KEY SERVICE	E SERVICE STANDARDS						
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement	
OHS & COID	Number of departments develop and evacuation plan	Tested plan	departments	Limpopo	Annually	Evacuation plan is developed and implemented annually	
	Number of First Aiders and Fire- marshalls	Accredited training	departments	Limpopo	Every three years	First Aiders and fire- Marshalls trained annually	
	Number of departments that have conducted organizational assessment	In line with the OHS Act.	departments	Limpopo	Every three years	Assessment of the organizational health and safety risk is done within every three years.	
	Number of accepted claim	In line with the OHS Act.	departments	Limpopo	Within 30 days	Administration of payments in respect of occupational injuries and diseases is done within 30 days of the receipt of the accepted claim	

KEY SERVICE	SERVICE STANDARDS						
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement	
Mainstreaming HIV & AIDS	Number of campaigns (one per quarter).	As per national framework	Employees and other stakeholders	Limpopo	Quarterly	Education and empowerness of employees on HIV & AIDS is done quarterly.	
	Mechanisms provided (support groups, Counselling structures and treatment support)	As per the national framework	Employees and dependants	Limpopo	Monthly	Provision of supportive mechanisms for infected and affected employees monthly.	
HRM And Job Evaluation	All	In line with legislations	Employees	Limpopo	5 working days	Termination of service is done within 5 working days	
Service benefits	All	In line with legislations	Employees	Limpopo	5 working days	Employee benefits are processed within five working days.	
Records management	All	In line with legislations	Employees	Limpopo	5 working days	Capturing, auditing and payment of denied leave done within five working days.	

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
Recruitment and selection	All	In line with legislations	Employees	Limpopo	60 days	Recruitment of suitable candidates is finalized 60 days the closing date.		
Transfers and translations	All	In line with legislations	Employees	Limpopo	Within 14 working days	Processes sing of transfers and translations, resettlement done within 14 working days.		
Records Management	All	In line with the National Archive Act	Employees	Limpopo	Within 5 minutes	Files should be retrieved within a period of five minutes upon request		
	All	In line with the National Archive Act	Employees	Limpopo	5 days	Follow-up on returned files should be done after 5 days.		
	All	In line with the National Archive Act	Employees	Limpopo	Within one day	New files are opened within one day after the need has been identified.		

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
	All	In line with the National Archive Act	Employees	Limpopo	Annually	Files shall be closed if terminated or have reached the thickness of 3cm/150 folios annually		
	All	In line with the National Archive Act	Employees	Limpopo	Within one month	Transfers of files to /from departments should be done within one calendar month.		
	All	In line with the National Archive Act	Employees	Limpopo	Annually	Sound record management is provided annually		
Promotion of access to information	All	Promotion of Access to information Act	Employees	Limpopo	Annually	Openness transparency and accountability promoted through access to information is done annually		
Government Information Technology Office	All	As per legislations	Employees	Limpopo	2 working days	Software support services provided within 2 working days in any user's station		

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
	All	As per legislations	Employees	Limpopo	7 working days	Hardware maintenance services provided within 7 working days in any user's station		
	All	As per legislations	Employees	Limpopo	Daily	Provide daily maintenance and security of departmental data to all user's		
Communications Services Public Relations	All	As per legislations	Employees	Limpopo	End of March each year	Departmental Communication Strategy reviewed and finalized by end March each year		
Event Management and communications research	All	As per legislations	Employees	Limpopo	Six weeks	Events planned six weeks prior calendar dates for a positive portray of the departmental corporate image		
Publications	All	As per legislations	Employees	Limpopo	Quarterly	Internal and External Publications are published monthly and quarterly respectively		

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
	All	As per legislations	Employees	Limpopo	Weekly	Update internal communication tools on weekly basis		
Media and library	All	As per legislations	Employees	Limpopo	Weekly	Promotion of media relations on weekly basis		
	All	As per legislations	Employees	Limpopo	Daily	Daily briefing to the office of the Executive Authority on media trends for improved planning		
Batho pele Service Improvement Planning and Excellence Programmes	All	In line with the White Paper on Batho Pele	Employees	Limpopo	End of March each year	Departmental Service Delivery Improvement Plan developed by the 31st March each year and implementation reported on quarterly basis		

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
	All	White Paper on Batho Pele (Service Delivery)	Employees	Limpopo	End of December each year	Participation in the Premier's Service Excellence Awards programme by end of December each year		
	All	White Paper on Batho Pele (service delivery)	Employees	Limpopo	Annually	Batho Pele flagship programmes are held annually		
Standards Development and Monitoring	All	White Paper on Batho Pele (Service delivery)	Employees	Limpopo	Quarterly	Departmental service standards are monitored on quarterly basis		
Special programmes	All	White Paper on Batho Pele (service delivery)	Employees	Limpopo	31 st March each year	Gender, Disability, Children, youth and Older Persons mainstreaming programmes incorporated in the Departmental Annual Performance Plans by the 31st March each year		

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
Supply Chain management Demand management	All	According to PFMA/Treasury Regulations	Employees	Limpopo	4 working days	Verification for need and optimum method to fulfill the need be determined within four working days.		
Acquisition	All	According to PFMA/Treasury Regulations	Employees	Limpopo	Within 30 days	Finalization of bids is done within 30 days		
Logistics	All	According to PFMA/Treasury Regulations	Employees	Limpopo	Within 7 working days	Requests are finalized within 7 working days		
Stores/Warehouse management	All	According to PFMA/Treasury Regulations	Employees	Limpopo	Daily	Stock levels are determined on daily basis		
	All	According to PFMA/Treasury Regulations	Employees	Limpopo	Daily	Vendor performance monitored daily		
	All	According to PFMA/Treasury Regulations	Employees	Limpopo	Within a day	Quality, quantity and correctness of goods is checked within a day.		

KEY SERVICE	SERVICE STANDARDS								
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement			
	All	According to PFMA/Treasury Regulations	Employees	Limpopo	Within 2 days	Stock marking (bar- coded) is done within 2 days			
Logistics Transport	All	According to PFMA/Treasury Regulations	Employees	Limpopo	End of each year.	Government vehicle petrol cards are renewed before the end of each year.			
	All	According to PFMA/Treasury Regulations	Employees	Limpopo	Monthly	Claims on traveling expenses are paid monthly			
	All	According to PFMA/Treasury Regulations	Employees	Limpopo	Once a week	Vehicle inspections on GG vehicles are done once a week by the Division Head/transport officer.			
	All	According to PFMA/Treasury Regulations	Employees	Limpopo	Within 24 hours	Accidents with government vehicles are reported within 24 hours to the SAPS by the officer involved in an accident.			

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
	All	According to PFMA/Treasury Regulations	Employees	Limpopo	Within 24 hours	Loss of government vehicle is reported within 24 hours to the SA Police Service		
	All	According to PFMA/Treasury Regulations	Employees	Limpopo	Monthly	Inspections on subsidized vehicles are conducted monthly when fuel claims are submitted.		
Disposal Management	All	According to PFMA/Treasury Regulations	Employees	Limpopo	Within 30 days	A plan for disposal of redundant and obsolete stock is drawn within 30 days of notification		
		According to PFMA/Treasury Regulations	Employees	Limpopo	End of March each year	Detailed disposal reports are forwarded to the Provincial Treasury by the 31 March each year.		
		According to PFMA/Treasury Regulations	Employees	Limpopo	90 days	Disposal of redundant stock is done 90 days after approval of the Accounting Officer.		

KEY SERVICE	SERVICE S	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement			
Financial Management Salary	All	According to PFMA	employees	Limpopo	monthly	Payment of salaries to employees is done monthly			
	All	According to PFMA	Employees	Limpopo	Within 14 days	Payment of claims is finalized within 14 days.			
	All	According to PFMA	Employees	Limpopo	Within 14 days	Supplier payment are finalized within 14 days			
	All	According to PFMA	Employees	Limpopo	Within 7 days	Allowances are finalized within 7 days			
	All	According to PFMA	Employees	Limpopo	Within 7 days	BAS cheques for the amount of R2000.00 or less are printed within a week.			
	All	According to PFMA	Employees	Limpopo	Weekly	PERSAL cheques are printed weekly			
	All	According to PFMA	Employees	Limpopo	Annually	IRP5 maintenance is done annually			
	All	According to PFMA	Employees	Limpopo	Annually	IRP5 certificates are distributed annually within 14 days after printing.			

KEY SERVICE	SERVICE S	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement			
	All	According to PFMA	Employees	Limpopo	Monthly	Regional service levy is submitted to municipalities monthly upon receipt of PERSAL reports			
	All	According to PFMA	Employees	Limpopo	Monthly	Tax reconciliation are submitted to SARS before the 7 th of each month			
Budget	All	According to PFMA	Employees	Limpopo	Annually	Consolidation of departmental inputs into MTEF and GFS document is finalized on the 31 May annually			
	All	According to PFMA	Employees	Limpopo	End of March each year	Capturing of budget in BAS and FINEST systems is finalized on or before 31 March each year			
	All	According to PFMA	Employees	Limpopo	1 st week of March each year	Closing of books- appropriation accounts shall be finalized during the 1 st week of May each year.			

KEY SERVICE	SERVICE S	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement			
	All	According to PFMA	Employees	Limpopo	15 th of each month	Fund requisition for the department is submitted 4 days before 15 th of each month.			
	All	According to PFMA	Employees	Limpopo	End of May each year	Preparations and submission of Annual Financial Statements on or before 31 May each year to Treasury and Auditor General			
	All	According to PFMA	Employees	Limpopo	15 th of each month	Early Warning Report to Treasury is submitted on or before the 15 th of each month.			
	All	According to PFMA	Employees	Limpopo	Quarterly	Quarterly submission of Financial reports to EXCO			
	All	According to PFMA	Employees	Limpopo	Monthly	Monthly spending report is issued 5 days after each month			

KEY SERVICE	SERVICE S	TANDARDS				
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement
	All	According to PFMA	Employees	Limpopo	Within 5 days	Finalization of GFS and MTEF budget factoring in Adjustment Budget and submission to Treasury is done on the 1 st week of December within 5 days
	All	According to PFMA	Employees	Limpopo	3 rd week of January each year	Consolidation statistics in respect of infrastructure, personnel, training, and assets and submitting to Treasury is done on the 3 rd week of January.
	All	According to PFMA	Employees	Limpopo	End of February each year	Tabling of provincial budget by MEC for Finance-approved budget figure and MTEF budget is done at the end of February each year.

	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement			
Revenue and system	All	According to PFMA	Employees	Limpopo	Within 24 hours	Banking of revenue collected is done within 24 hours in line with the departmental policies and regulations			
	All	According to PFMA	Employees	Limpopo	Bi-monthly	Inspections are conducted bi-monthly at all collection points			
	All	According to PFMA	Employees	Limpopo	Weekly	Weekly transfer of revenue collected by departments to provincial revenue			
	All	According to PFMA	Employees	Limpopo	September each year	Revision and adjustment of revenue estimates/targets is done during the month of September each year.			
	All	According to PFMA	Employees	Limpopo	Weekly	Spot check at collection points is done on weekly basis			
	All	According to PFMA	Employees	Limpopo	Annually	Rotation of cashiers is done after twelve months of appointment			

KEY SERVICE

SERVICE STANDARDS



KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
	All	According to PFMA	Employees	Limpopo	Within 3 days	FINEST and PERSAL user id's are issued within 3 days		
	All	According to PFMA	Employees	Limpopo	Within a day	BAS user IDs is is issued within a day		
Labour Relations	All	As per Labour Relations Act	Employees	Limpopo	30 days	A grievance is finalized within 30 working days of receipt		
	All	As per Labour Relations Act	Employees	Limpopo	30 days	Arbitration awards are implemented or reviewed within 30 days of receipt.		
	All	As per Labour Relations Act	Employees	Limpopo	30 days	A grievance is finalized within 30 days of receipt		
	All	As per Labour Relations Act	Employees	Limpopo	60 days	The disciplinary process is finalized within 60 days after the discovery of the misconduct.		

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
	All	As per Labour Relations Act	Employees	Limpopo	7 working days	Legal opinion/ contracts should be finalized within 7 working days of receipt of full instruction		
Security management	All	According to Minimum Security Standards (MISS)	Employees / Security Contractors	Limpopo	Monthly	Information and physical security audits are conducted monthly.		
	All	According to Minimum Security Standards (MISS)	Employees / Security Contractors	Limpopo	Monthly	Security record checks of service providers and employees are conducted monthly prior to appointment		
	All	According to Minimum Security Standards (MISS)	Employees / Security Contractors	Limpopo	Monthly	Security service level agreements are monitored monthly to evaluate compliance		

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
	All	As per Minimum Information Security Standards (MISS)	Employees /Service Providers	Limpopo	Quarterly	Consultations with Service Providers are held quarterly.		
	All	As per Minimum Information Security Standards (MISS)	Employees/Service Providers	Limpopo	30 days	All security related investigations are finalized within 30 days of the incident		
Risk management	All	In line with PFMA	Employees/Service Providers	Limpopo	Annually	The Risk assessment is conducted annually		
	All	In line with PFMA	Employees/Service Providers	Limpopo	Quarterly	Risk Management Committee meetings are held on a quarterly basis		

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
Anti-fraud and corruption	All	In line with PFMA	Employees/Service Providers	Limpopo	Monthly	Reported cases of suspected fraud and corruption are finalized a month.		
	All	In line with PFMA	Employees/Service Providers	Limpopo	Annually	Compliance plan is developed annually		
	All	In line with PFMA	Employees/Service Providers	Limpopo	Monthly	Audit responses are consolidated monthly.		
Compliance	All	In line with PFMA	Employees/Service Providers	Limpopo	Annually	Compliance plan is developed annually		
	All	In line with PFMA	Employees/Service Providers	Limpopo	Monthly	Audit responses are consolidated monthly.		

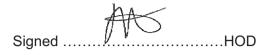
GENERIC SERVICE STANDARDS AND VALUES

KEY SERVICE	SERVICE STANDARDS							
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement		
Courtesy	All	According to the White Paper on transformation of service delivery	Employees and other stakeholders	Limpopo	Daily	Employees wear official name tags and introduce themselves when serving citizens whilst on duty		
	All	According to the White Paper on transformation of service delivery	Employees and other stakeholders	Limpopo	Daily	Clear sign posts/ directions to and at Public Institutions and offices are available at all times		
Telecommunication	All	According to the White Paper on transformation of service delivery	Employees and other stakeholders	Limpopo	Daily	Employees' official cellular phones are accessible at all times		
	All	According to the White Paper on transformation of service delivery	Employees and other stakeholders	Limpopo	Within 3 rings	Telephones at switchboard and offices are answered within three rings including lunchtime and messages are passed to relevant sections within a day		

-Integrated Sustainable Human Settlements

KEY SERVICE	SERVICE STANDARDS						
	Quantity	Quality	Target Group	Target Area	Time Period	Full Statement	
Service Delivery complaints and Redress	All	According to the White Paper on transformation of service delivery	Employees and other stakeholders	Limpopo	30 working days	Reported Service delivery complaints finalized within 30 working days	
Information	All	According to the White Paper on transformation of service delivery	Employees and other stakeholders	Limpopo	30 working days	Departmental Information is readily available in all provincial languages at all service points and confidential information is supplied on request within 30 working days	
Mail	All	According to the White Paper on transformation of service delivery	Employees and other stakeholders	Limpopo	14 working days	Correspondence is acknowledged and responded to within 14 working days	
Meetings	All	According to the White Paper on transformation of service delivery	Employees and other stakeholders	Limpopo	Within 7 working days 2 days	Invitations to meetings are issued out within 7 working days before the scheduled meeting and apologies submitted 2 days before the date of the meeting	

-Integrated Sustainable Human Settlements



Miothann MEC Signed ...

Service Standards 2011/2012

Write to:

DEPARTMENT OF CO-OPERATIVE GOVERNANCE, HUMAN SETTLEMENTS AND TRADITIONAL AFFAIRS

> 28 Market Street Polokwane, Private Bag X9485 0700 Tel: (015) 294 2000

Website: www.coghsta.limpopo.gov.za

For general housing queries, please call toll free: 0800 Ntsebele 687 432 If a disaster occurs within your community please call toll free: 0800 222 111

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